AFRICA EATS, LTD.

Quarterly Report

Q3 2025

Bizi
Financials
Share Price
Liquidity

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LETTER FROM THE CEO

The business plan for Africa Eats was written in August 2018, seven years ago. Like most businesses, the first day of operations was many months later. For Africa Eats that was July 2020. Both of those months coincidentally in Q3.

Seven years is a long time. Both when looking back at how much has been accomplished, but even longer when trying to predict the future. Which made me curious how well we did predicting the future of Africa Eats from 2018.

As usual, we were wrong. But normally financial forecasts are far too optimistic. What we thought was an optimistic model turned out to be too low by well over 50% on aggregate revenues and too low by 45% on valuation.

	Y1	Y2	Y3	Y4	Y5	Y6	Y7	TOTAL
Portfolio Revenues	$4,680,000	$6,253,500	$8,325,313	$11,512,109	$13,924,531	$16,709,438	$20,051,325	
Cumulative	$4,680,000	$10,933,500	$19,258,813	$30,770,922	$44,695,453	$61,404,891	$81,456,216	
Investor Capital	$5,000,000	$0	$3,000,000	$2,000,000	$0	$0	$0	$10,000,000
Cumulative	$5,000,000	$5,000,000	$8,000,000	$10,000,000	$10,000,000	$10,000,000	$10,000,000	
Portfolio Investments	$1,950,000	$1,800,000	$3,050,000	$525,000	$475,000	$375,000	$225,000	$8,400,000
Cumulative	$1,950,000	$3,750,000	$6,800,000	$7,325,000	$7,800,000	$8,175,000	$8,400,000	
Expenses	$278,200	$276,000	$792,250	$337,631	$343,147	$348,801	$354,596	$2,730,625
Cumulative	$278,200	$554,200	$1,346,450	$1,684,081	$2,027,228	$2,376,029	$2,730,625	
Valuation (est.)	*$400,000*	*$1,200,000*	*$4,900,000*	*$9,200,000*	*$11,000,000*	*$14,000,000*	*$17,000,000*	

Above is a screen shot of the 2018 financial model. We expected just $20 million in aggregate investee revenues in 2025. Aggregate revenues in 2024 were $44 million and are on track to exceed $50 million in 2025. We projected our portfolio value to be $17 million. Today's market cap is $30 million and as seen later, the enterprise value is estimated at $33 million.

What can this tell us about the future? Needless to say, the future may not repeat the past, but if it does, then by 2032 we could see another 10x growth in aggregate revenues, surpassing $500 million, and we could see another 10x growth in valuation, surpassing $300 million. No promises we will hit these milestones that quickly, but I am confident we will see those values in a quarterly report sometime in the 2030s.

Meanwhile, as a recap of 2025, first, we added our first brand-new bizi in quite some time, Nyota. Second, we have yet-more bizi surpassing $1 million in annual revenues and third, we are finishing up the process of listing the third bizi on the Stock Exchange of Mauritius.

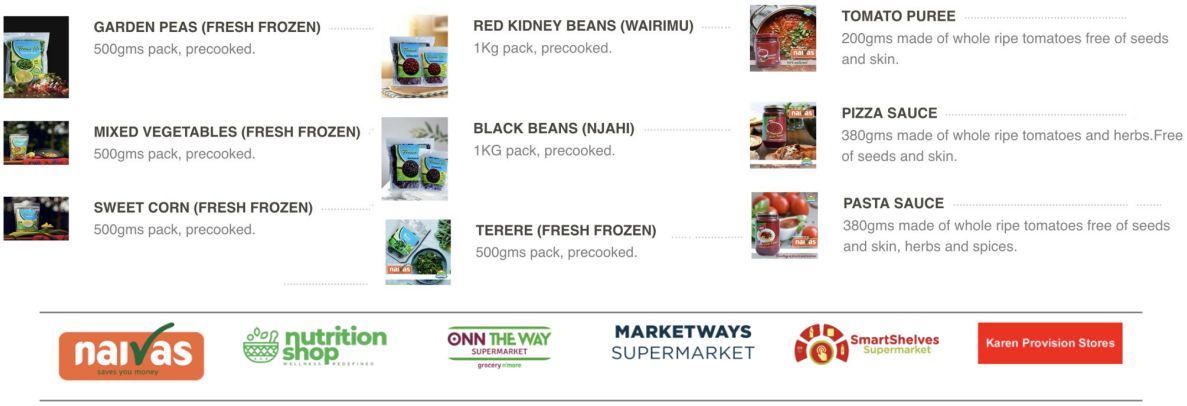
Luni Libes, CEO

NYOTA

We relaunched OBRI Africa earlier this year, resurrecting a bizi* that we had thought lost. Prior to OBRI Africa, 2022 was the most recent year that a bizi was added to the portfolio, namely TRUK Rwanda. However, TRUK Rwanda is a second startup by bizi founder of Paniel Meat Processing, as were the bizi added in 2021.

Nyota is the first new, unaffiliated bizi, added since the incorporation of Africa Eats in 2020. Nyota, added in Q3, 2025, aggregates, processes and distributes frozen vegetables and bottled sauces in Kenya under the brands Frozen Isle and Ntamu.

All the vegetables are grown by smallholder farmers. The products, sold at supermarkets and smaller markets in and around Nairobi, can be found in the largest supermarkets including Naivas and Carrefour.



A virtual tour of the factory is on Africa Eats' YouTube channel (youtube.com/@AfricaEats) along with an older overview video of the company.



* Africa Eats is not a fund. We are an investment company that holds minority stakes in its investees in perpetuity; supporting these companies to grow to be the next big national, regional, and pan-African brands. As such, we do not often use the terms "portfolio companies" or "investees." Instead, these companies are integral parts of Africa Eats, but not subsidiaries. There is no English word for that relationship, so we created an African-esque word, "bizi." Bizi being used both to talk about the companies as a whole as well as the founders and co-founders of those companies. Bizi is both a singular and plural word.

AGRO SUPPLY

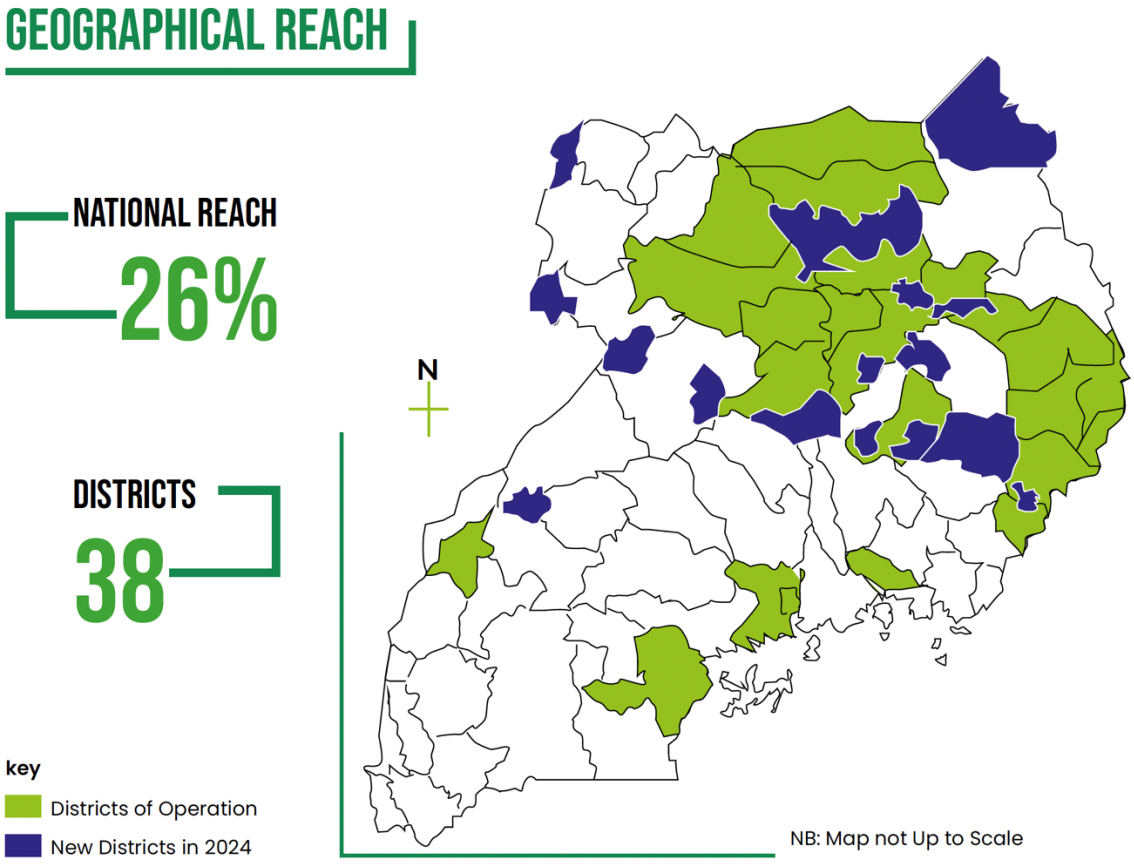
A brief excerpt from Agro Supply's 2024 Impact Report:

INNOVATIVE DEBT-FREE ACCESS TO CLIMATE-RESILIENT SEEDS

Climate change is one of the biggest threats to global food security. Small-holder farmers in low-income countries like Uganda are relatively more vulnerable to extreme weather events such as prolonged droughts, floods, and climate-triggered pest infestations, which not only reduce food availability but also affect the income of farming communities.

Since 2017, Agro Supply has been providing Ugandan small-holder farmers with **debt-free** and **sustainable** access to **high-quality climate-resilient seeds** and fertilizers through its **save-to-buy layaway payment model**. For smallholder farmers, income peaks during harvesting seasons and drops significantly during planting seasons when they need to invest in quality inputs.

Using the save-to-buy (layaway) payment model, over **35,000 farmers** are saving as little as USH 2,000 (USD $0.50) on an ongoing basis, which can be redeemed as seeds and fertilizers at the start of the planting season. This model allows a growing number of smallholder farmers across Uganda to access the farming inputs they need without taking on debt.



SMALL-HOLDER FARMERS

44.28%

FEMALE FARMERS





55.72%

MALE FARMERS



BETTER CHILDHOOD

Our family is harvesting more yields and food compared to before. The good harvests have helped our parents pay our school fees, they buy for us books for school, and even shoes.

When we are sick, they can take us to the hospital. We also have enough food in the house that we eat and we stay healthy. Our parents can now also buy for us clothes and we look smart.

Adongo Linda (13 years old) and Ojede Jacob (14 years old.)

EMANU GEORWELL

TRUK is not the only example of a bizi founder starting a second company. Over in Uganda, Emanu Georwell founded and operates three of the bizi: **Geossy**, **Amuria Honey**, and **Afrihealth**.

Geossy operates a fish farm on Lake Victoria, sells fish farming equipment to other fish farmers, operates a hatchery for fingerlings, manufactures fish feed, and aggregates market-ready fish, sold through a network of women and youth.

Geossy is a 2015 graduate of Fledge Seattle . At the time, revenues were just $110,000 USD, growing more than 15x in the last 15 years to exceeding $1.8 million USD (Q4, 2024 through Q3, 2025).

A virtual tour of the hatchery is on Fledge's YouTube channel (youtu.be/z7uJo6K_Juc).



Amuria Honey is the second largest of the honey bizi. It was launched in 2021, was added to Africa Eats in that same year, and has grown its revenues from $117,000 USD in 2021 to $1.8 million USD in the four quarters Q4, 2024 through Q3, 2025.

A virtual tour from 2022 is posted on youtu.be/SeOo93tGchQ

Afrihealth provides animal medicines and vaccines to a network of hundreds of agrovet shops across Eastern Uganda. Launched in 2020, it too was added to Africa Eats in 2021. Q4, 2024 through Q3, 2025 revenues have grown to $1.5 million USD, up from $1 million in 2024.

Growing one company in Africa above $1 million in annual revenues is impressive. Doing that twice is exceedingly rare. Emanu Georwell has done that three times, by building high quality independent management across the three bizi.

TRUK AFRICA

In Q4, 2024, Elite Meat Processing (ELIT) and Ziweto Holding (ZWTO) were listed on the Stock Exchange of Mauritius, and our goal was to list more bizi on that exchange each year. In Q3, the paperwork for listing **TRUK Africa** was sent to the stock exchange for their approval.

TRUK Africa is the new Mauritius-domiciled holding company with TRUK Rwanda as its wholly-owned subsidiary. Similar to ELIT and ZWTO, we set up parent companies in Mauritius in preparation for the operating companies to expand into Pan-African multi-national companies (MNCs). Prelisting, it is easier to set up parent holding companies.



If you recall from last year's annual report, the criteria for listing are that a company's revenue must be growing at an average rate of at least 25% over the last three years, and be profitable. TRUK has grown its revenues from $134,222 (USD equivalent) of annual revenues in 2020 past $10 million (mostly USD) by Q2, 2025.

The company has been profitable since May 2020, its second month of operations. Pre-tax profits were over $2.5 million USD in 2024, and over $2 million for the first half of 2025.

Trucks	Cold rooms	Drivers+Staff
22	12	33

Videos and other details at africaeats.com/truk

THE BIZI

The portfolio is divided into four groups: two publicly listed, those with over USD $1 million in annual revenues, those with over USD $200,000, and the emerging businesses (using the reported revenues from the calendar year 2024). The companies with revenues under USD $200,000 are not individually listed here, but can be found in africaeats.com/portfolio.

PUBLICLY LISTED

Ziweto Enterprise is the largest chain of agrovet shops in Malawi, selling animal medicines and animal feeds.

Paniel Meat Processing alleviates protein deficiency across East and Central Africa through the production and distribution of beef, pork, and chicken.

OVER USD $1 MILLION ANNUAL REVENUES

East Africa Foods is the largest fruit and vegetable aggregator in Tanzania.

TRUK provides trucking, cold chain, and logistics to food/ag companies in Rwanda and across Eastern and Southern Africa.

Swahili Honey supports smallholder farmers to grow their income through honey and beeswax.

Goldenpot create incomes for women farmers with maize flour, porridge, and breakfast cereal.

Amuria Honey aggregates honey, beeswax, and bee venom in central Uganda.

Agro Supply sells seeds and other farming inputs using a unique investment-focused, lay-a-way business model.

Geossy supplies and aggregates from fish farms in Uganda, as the Lake Victoria wild fish are scarce.

OVER USD $200,000 ANNUAL REVENUES

Afrihealth sells veterinarian medicines to smallholder farmers in eastern Uganda.

Agromyx eliminates post-harvest losses by turning fruits, vegetables, and grains into shelf stable, powdered products.

Green Charcoal Uganda turns agricultural waste into briquettes to replace charcoal and firewood in Uganda.

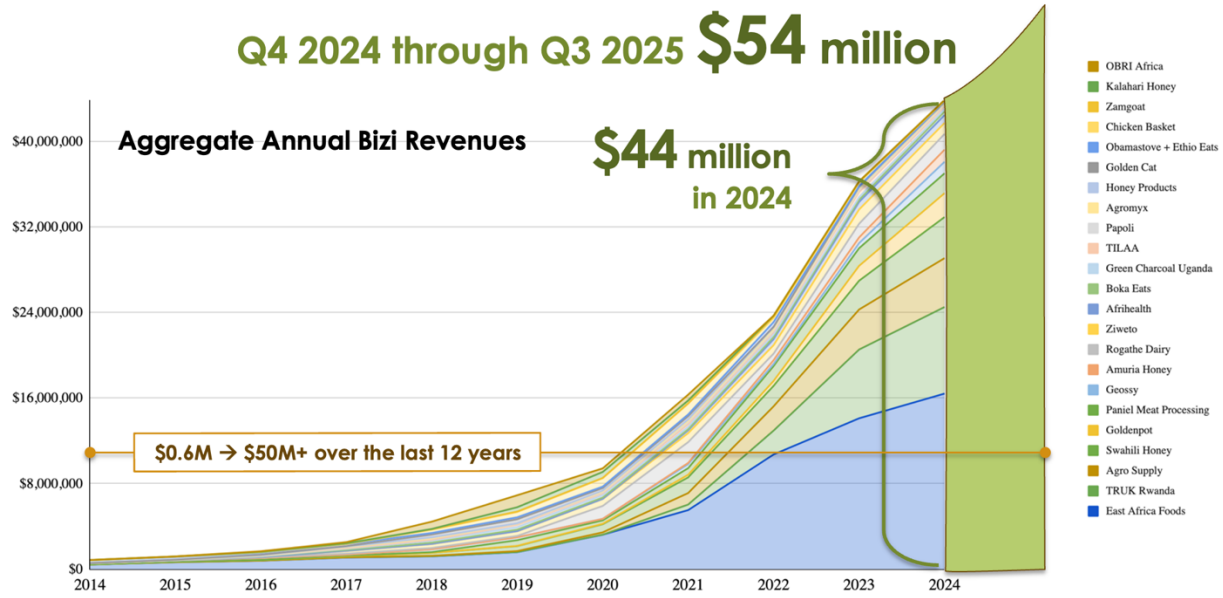
Papoli Farmers Association produces turkeys with hundreds of farmers in Uganda.

Tilaa aggregates and sells honey and cashews in northern Ghana, working exclusively with women farmers.

Rogathe Dairy aggregates fresh milk and processes it into a healthy drinkable yogurt.

BIZI GROWTH

The bizi annual revenues continue to climb… from $600,000 back in 2014 to $44 million in 2024 up to $54 million for the four quarters Q4, 2024 through Q3, 2025.



Many of the bizi are seasonal businesses, as the food products they aggregate and distribute are seasonal, with Q4 typically one of the post-harvest selling seasons. Thus, the total for 2025 could exceed this trailing metric.

Driving this aggregate growth are, of course, all the individual stories of the bizi.





Agro Supply is now 70x larger than they were when Africa Eats made its first investment back in 2020. $6.9 million in trailing four quarters revenues, likely to surpass $7 million for the year.

Paniel Meat Processing was touting $1.6 million in 2023 revenues when it listed on the Stock Exchange of Mauritius last year. Trailing four quarters revenue is now more than doubled, at $3.3 million.

BALANCE SHEET

As an investment company, the balance sheet drives the financial statements and valuation rather than the income statement. The balance sheet continues its historic quarterly increase, driven by rising Y/Y Q1 revenues and earnings by the bizi. USD **$33.1 million** in equity as of Q3, 2025 (total assets minus liabilities), up from USD $3.1 million of initial assets in 2020, an 11x increase in value over 5 years and two months.

	Unaudited Quarter ended 30 September 2025 USD	Audited Annual 2024 USD
ASSETS		
Non-current assets		
Financial assets at fair value through profit or loss	**32,384,408	26,988,496
Financial assets at cost	175,000	-
Lease receivable	52,504	52,504
Total Non- current Assets	**32,611,912**	27,041,000
Current assets		
Loan receivable	579,808	758,535
Other receivables	1,358	8,558
Cash and cash equivalents	257,777	440,318
Total Current Assets	838,943	1,207,411
TOTAL ASSETS	**33,450,855**	28,248,411
EQUITY AND LIABILITIES		
Equity		
Stated Capital	14,040,840	12,575,240
Share application monies	3,598	303,598
Retained earnings	18,975,985	14,620,276
TOTAL EQUITY	**33,020,423**	27,499,114
LIABILITIES		
Non-current liabilities		
Promissory notes	69,750	169,750
Current liabilities		
Promissory notes	342,154	483,426
Other payables	18,529	96,121
TOTAL Current Liabilities	360,683	579,547
TOTAL LIABILITIES	**430,433**	749,297
TOTAL EQUITY AND LIABILITIES	**33,625,856**	28,248,411

** The updated fair value of the bizi is based on the financial reports as of July 15th. An ongoing expectation is for the company's quarterly fair value to be a mix of data from the most recent four quarters and data lagging behind by one quarter, and occasionally two quarters.

INCOME STATEMENT

Revenues are primarily unrealized **investment gains**, calculated from the market capitalization of the publicly listed companies along with recent valuations or estimated valuations of each of the private companies.

	Unaudited Quarter ended 30 September 2025 USD	Audited Annual 2024 USD
Income		
Fair value gain on financial assets through profit or loss	****1,420,543**	8,357,304
Other income		
	1,420,543	8,357,304
Expenses		
People costs	81,750	292,730
Operation costs	-	63,040
Travelling expenses	-	53,640
Legal charges	30,250	171,997
Marketing costs	13,374	349,364
Bank charges	1,257	11,461
Withholding tax on interest received	368	1,139
Equity grants to small holder farmers	-	109,785
Equity grants to Africo Management Ltd	-	-
Other expenses	-	1,677
Receivables written off	-	275,927
	126,998	1,330,760
Operating profit	**1,293,545**	7,026,544
Finance income	26,836	94,495
Finance costs	(15,403)	(105,721)
Profit before tax for the quarter/ year	**1,304,978**	7,015,318
Taxes	-	-
Profit after tax for the quarter/ year	**1,304,978**	7,015,318
Other comprehensive income for the quarter/ year	-	-
Total comprehensive income for the quarter/ year	**1,304,978**	7,015,318

** See the balance sheet for the basis of the fair value gain.

CASHFLOW STATEMENT

As a perpetual investment company, new cash raised from investors is typically deployed within 12 months, as is capital recycled from repaid loans.

	Unaudited Quarter ended 30 June 2025 USD	Audited Annual 2024 USD
Cash flows operating activities		
Profit before tax	1,304,978	7,015,318
Adjustments for:		
Fair value gain on financial assets	(1,420,543)	(8,357,304)
Other receivables written off		275,927
Finance income	(26,836)	(94,495)
Finance costs	15,403	105,721
Non cash withholding tax payment		1,139
Non cash equity grant expense		109,785
Change in working capital:		
Change in other receivables	4,200	(8,558)
Change in other payables	(25,967)	62,493
Net cash used in operating activities	**(219,502)**	(889,974)
Cash flows from investing activities		
Acquisition of financial assets at fair value	(75,000)	(1,828,948)
Loans granted	0	(215,575)
Loans & Leases refunded	100,000	383,908
Interest received from Loans & Leases	5,196	98,712
Net cash generated from/ (used in) investing activities	**30,196**	(1,561,903)
Cash flows from financing activities		
Investors' equity injections	0	2,972,939
Share application monies received	0	303,598
Short term liabilities (investor overpayments)	0	200,000
Long term liabilities	0	
Loans paid	(53,405)	(617,692)
Interest repaid	(4,453)	(50,966)
Net cash generated from financing activities	**(57,858)**	2,807,879
Net movement in cash and cash equivalents	**(176,428)**	356,002
Cash and cash equivalents at start of the quarter/ year	435,615	84,316
Cash and cash equivalents at end of the quarter/ year	**259,187**	440,318

** See the balance sheet for the basis of the fair value gain.

SHARE PRICE

The share price at the start of Q3, 2025 was USD **$2.55**. The share price rose to USD **$2.65** at the end of Q3, a modest gain of 3.9%. The share price began the year at USD **$2.25**, with a year-to-date gain of 17.8%.

The Annual Report from Berkshire Hathaway has included a comparison against the S&P 500 benchmarked annually for the last 60 years. Africa Eats operates across Sub-Saharan Africa, and thus the more relevant benchmark is the S&P All Africa index.

		Annual Percentage Change		
Year	*Share Price*	*in Per-Share Market Value of Africa Eats*	*in S&P All Africa with Dividends Include*	Year
September 2020	$1.00	-	-	 2020
September 2021	$1.00	0%	14.86%	 2021
September 2022	$1.25	25.0%	1.91%	 2022
September 2023	$1.65	32.0%	1.88%	 2023
September 2024	$2.25	36.4%	-0.11%	 2024
September 30, 2025	$2.65	12.0%		
Compounded Annual Gain		*21.5%*	*4.47%*	
Overall Gain		*165.0%*	*19.1%*	

Above is that benchmark comparison in the style of the Berkshire Hathaway Annual Report. Five full calendar years of the S&P All Africa index are compared to five years ending Q3 of Africa Eats operations. The compounded growth rate from USD $1.00 to USD $2.65 over that period is 21.5% and the cumulative gain is 165% (a.k.a. 2.65x).

This benchmark continues to exceed Berkshire Hathway's compounded 19.9% share price.

Of course, historic prices are not a predictor of future returns.

Fundamentals are a better predictor of future share prices. With the increase in the enterprise value to $33.2 million, dividing that by 11,398,332 shares shows a per-share enterprise value of **USD $2.91**.

The current price of USD $2.65 is a discount of 9.8% to this enterprise value.

LIQUIDITY

The share price does not matter unless a shareholder can sell shares at or near the latest closing price. To make this commonplace, the Africa Eats management team launched Tuesday Markets Ltd in 2024, a sister company of Africa Eats, similarly managed by Africo*.

Tuesday Markets' role and goal is to make African markets as liquid as the New York Stock Exchange, London Stock Exchange, and the other major markets.

It does this using a century-old business model as a registered market maker. To the best of our knowledge (and everyone we have spoken with), as the first dedicated equity market maker in Sub-Saharan Africa. Market makers are businesses who buy shares when others are not buying and who sell shares when others are not selling, in order to add liquidity to the market. Stock exchanges court such organizations, as investors prefer liquid markets.

The company is not paid directly for these services. The Stock Exchange of Mauritius does provide a discount to the standard trading fees to all market makers, as an incentive to make these trades.

Tuesday Markets also built and launched an app to make it easy for anyone globally to buy or sell shares of Africa Eats, Elite Meat, and Ziweto. That app generates more trading in these stocks, which generates more opportunities for market making. Tuesday Markets charges no fee for the use of the app.

How is this a for-profit business? The business model is quite simple. Tuesday Markets places orders to buy shares at one price, and places orders to sell share at a higher price. The different between the price is called the "spread" and Tuesday Markets' profit is created in part from that spread and in part from the increase in share prices of the companies between trades.

Tuesday Markets bought most of its shares of Africa Eats back at USD $2.25, and thus has an unrealized gain as the price for those shares was USD $2.65 at the end of Q3. Similarly, most of the shares of Elite Meat were purchased at USD $1.85 and that company's share price rose to USD $2.15 at the end of Q3. Ziweto's shares debuted at USD $1.60 and were USD $1.90 at the end of Q3.

The closing share prices and company announcements are visible on tuesday.africa/EATS, tuesday.africa/ELIT, and tuesday.africa/ZWTO, which is also the website to access or download the app. The closing share prices of all companies listed on the Stock Exchange of Mauritius are also available of the stock exchange's website.

The capital to buy these shares is from separate investors from Africa Eats. Tuesday Markets is a private company with no near-term plans to be publicly listed and is not raising any additional capital.

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* Africo Management Ltd is the corporate entity where the management for Africa Eats is employed, akin to the general partner organization of a VC or PE fund.

MANAGEMENT

To reiterate an oft-asked question, the Africa Eats management team does not operate any of the bizi. All of those companies have their own management teams. Africa Eats is a minority owner of each bizi. We provide advice, guidance, and training to the bizi founders and managers. The frequency of those conversation varies, depending on their individual needs.

LUNI LIBES, CEO & EXECUTIVE DIRECTOR



Luni is the co-founder and CEO of Africa Eats and founder of Fledge, the global network of impact accelerators incorporated in 2012. Africa Eats is a spin-off of Fledge, as is The Angel Accelerator, which teaches early-stage investing, and Realize Impact, an American 501c3 nonprofit, that turns philanthropy into impact investments.

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JUMAANE TAFAWA, CIO & EXECUTIVE DIRECTOR



Prior to co-founding Africa Eats, Jumaane spent over 20 years investing in African SMEs through banks, impact funds, Global 1000 companies, and with government-funded programs through DFIs. Luni and Jumaane met in 2016 when Jumaane was working at Equity Bank, leading their pan-African expansion. Jumaane's mix of banking, consulting, and entrepreneurship drives the processes that keep the bizi growing.

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LILIAN NSHANGEKI, FINANCE



Lily is our Financial Analyst with a 10+ years of experience in audit, finance, and advisory services across diverse sectors across the continent, including five years at KPMG, serving multinational corporations, financial institutions (such as Coca Cola, Bank of Tanzania, ABSA Bank, and SilAfrica) as well as SMEs. This has given her a deep understanding of best practices from larger entities, which she now leverages to support and scale SMEs. She has developed extensive expertise in business support, training entrepreneurs in financial skills, conducting risk assessments, and implementing internal controls.

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BOARD OF DIRECTORS

All Mauritius companies must have at least two directors who are resident in Mauritius. Commonly these are staff members of the Mauritius corporate management company.

VEERHA BHOGUN

Veerha is a Chartered and Certified Accountant currently the Senior Manager of Business Development at Rogers Capital Corporate Services. She gained over 20 years of global experience in the financial services having spent 13 years in London, working for the globally recognized tier 2 auditing firm Grant Thornton, and 7 years in Sydney, working for the tier 1 auditing firm KPMG, before moving back to Mauritius.

MADIIHAH BEEGUM

Madiihah has over 10 years of professional experience in the global business sector. Madiihah is currently a Manager in the Fund Services department at Rogers Capital Corporate Services. She is a fellow member of the Association of Chartered Certified Accountant.

BIZI DIRECTORS



Africa Eats expanded the board to include directors representing the bizi and the smallholder farmers they work with. **Victor Mhango**, co-founder/CEO of Ziweto Holdings and **Herve Tuyishime**, founder/CEO of Elite Meat Processing were invited to be these new directors. These seats will be rotated amongst the CEOs and co-founders of the bizi that are listed on the stock exchange.

INDEPENDENT DIRECTORS

In Mauritius, public companies must have at least two independent board members:

AMB. MARY MUGWANJA



Ambassador Mary Wangui Mugwanja is an experienced and accomplished professional with over 25 years of expertise in leadership, public service, banking, and international diplomacy.

Mary currently serves as an Associate Director of Public Sector and Institutional Banking at Equity Bank in Kenya. Prior to this, she held numerous high-profile roles, including Kenya's Ambassador to Austria and Permanent Representative to the United Nations in Vienna, where she represented Kenya at multiple international organizations and forums. Mary's career has included other roles in both government and banking, including senior management positions at Barclays Bank.

REKIA FOUDEL



Rekia is the founder and Managing Partner at Barka Fund, an impact investment fund, backing African founders that are building companies to mitigate and adapt to the impact of climate change.

Rekia's career spans more than 15 years in the financial services industry, across 3 continents, in North America, Europe and Africa. After graduating from Wharton Business School with an MBA, she started her career at Bloomberg, in New York on the Trading Systems Sales team supporting sell-side clients using the Bloomberg Terminal. Rekia then joined Barclays in London, in the corporate finance team, managing relationships with a portfolio of multinational corporations with Sub-Saharan Africa subsidiaries. Rekia finally moved to Johannesburg, South Africa to help launch the Africa corporate finance subsidiary of banking giant JP Morgan.

What Can You Do?

A Buy some shares of EATS, ZWTO, and ELIT. Contact us if you would like to buy a large block of shares, but it also helps Africa Eats and the bizi if you buy 1,000 shares, as that creates volumes of trades on the stock market, demonstrating to the next set of institutional investors that these companies are part of a vibrant market with continual interest by investors.

B The simplest method to buy hundreds or a few thousand shares is to set up an account on tuesday.africa

C Follow @AfricaEats on Twitter and subscribe to youtube.com/@AfricaEats on YouTube to help amplify our social media.

Thank You

If you have questions on any of this material, please do not hesitate to reach out.



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